

In the Shadow of a Giant: Medicare's Influence on Private Physician Payments

Jeffrey Clemens and Joshua D Gottlieb
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Presented by: Ka Yan CHENG

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Motivation

In the Shadow of a Giant

As a "giant" in the market for physicians' services, we would expect payment rates set by Medicare, the federal insurer of the elderly and disabled, to influence private insurers' payments.

It can be done through the following two channels:

① Cost shifting (-ve)

- Reduction in Medicare's payment rates will be partially offset by private payment increases
- Fixed cost
- Discussion on it almost exclusively in the context of **hospitals** (nonprofits' behavior in the presence of high fixed costs)
- Theoretically less plausible in the context if **physician's** practices

② Price following (+ve)

- Benchmarking
- "the fee schedule in many contracts is stated as a percentage of the Medicare rate" (Gesme and Wiseman, 2010)

Motivation

In the Shadow of a Giant – Empirical evidence of Benchmarking to Medicare's payments



Panel A: levels, Panel B: changes

Motivation

In the Shadow of a Giant – Economic rationales of Benchmarking to Medicare's payments

Economic rationales of Benchmarking to Medicare's payments:

- ① Medicare will often be relevant as a physician's outside option.
- ② Medicare's relevant value scale contains a comprehensive accounting of treatment's relative input costs.
(Updated estimates of physician's costs)
- ③ Help save the cost of negotiation between the insurer

Background

Reimbursement from Medicare

For service j , supplied in year t , by a provider in payment area a , the provider's reimbursement from Medicare is approximately:

$$\begin{aligned} \text{Reimbursement}_{a,j,t} = & \text{ConversionFactor}(CF)_{t,c(j)} \\ & \times \text{RelativeValueUnits}(RAV)_{j,t} \\ & \times \text{GeographicAdjustmentFactor}(GAF)_{a,t} \end{aligned}$$

Background

2 Overhauls of Medicare's Administrative Mechanism

We need to overcome the concern that co-movement of price is simply due to productivity/demand shocks

Historically, there is 2 overhauls of Medicare's administrative mechanism that we can use:

- 1 Shock to Surgical versus Medical Payment
- 2 Across-the-Board Payment Shocks

Background

Shock to Surgical versus Medical Payment

- In early 1990s: surgeons complained that slower growth in the use of their procedure should be rewarded
- In 1993: congress implemented the plan for the CMS to distinguish the CF for surgery and other services
- Unequal payment spawned political discontent among nonsurgeons
- Eliminated in 1998

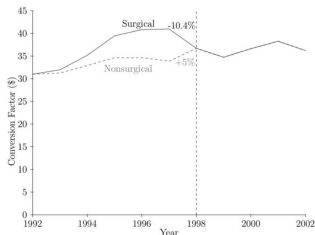


FIG. 3. Evolution of medicare surgical and nonsurgical conversion factors. This figure shows the nominal conversion factors that Medicare applied to surgical and general nonsurgical services for each year from 1992 through 2002. Source: *Federal Register*, various issues.

Background

Across-the-Board Payment Shocks

GeographicAdjustmentFactor(GAF)_{a,t}

- In 1997: the federal government consolidated 210 payment areas into 89 larger ones
- These mergers were budget neutral within states
- Reduced urban payments and enhanced rural payments

- ① **Medicare's influence on private insurers' payments for physician' services**
- ② **How do the shock of the surgical conversion factor affect physician's behavior**
- ③ Economic forces behind the influence
- ④ How can price following effect affect resource allocation (Physician Income and Specialty Choice)

Show the indirect effects of Medicare's pricing decision

- 1 Overall price level in health sector
- 2 Physician's behavior

Preview of findings

- ① \$1.00 increase in Medicare's payment increases private prices by more than one dollar
- ② Regarding to the shock of the surgical conversion factor:
 - ① Surgeons reduced their propensity to accept new patients from both Medicare and private insurers
 - ② Surgeon become less likely to report being very satisfied with their career
 - ③ less likely to pursue the continuing education needed to maintain board certification

Conceptual Framework

Bargaining between one insurer and one physician group

One insurer and one physician group negotiate on the reimbursement rate r^* for the care that the group provides to the insurer's patients.

The agreed payment rate:

$$r^* = (1 - \theta)v_I + \theta u_{MD}$$

$\theta \in [0, 1]$: Exogenous bargaining weight of the insurer

v_I : Value of **insurer's** outside options (MC)

u_{MD} : Value of **physician's** outside options (MB)

If $\theta = 1$ (Full bargaining power of the insurer), then $r^* = u_{MD}$

If $\theta = 0$ (No bargaining power of the insurer), then $r^* = v_I$

Conceptual Framework

Empirical Implications

Consider 3 different scenarios, Physician has:

- ① A constant MC and no capacity constraint

$$\Rightarrow u_{MD} = c$$

\Rightarrow Outside option is saving the treatment cost

$$\Rightarrow \frac{dr^*}{dr_M} = 0$$

- ② Increasing MC

$$\Rightarrow u_{MD} = f(r_M) \text{ with } f'(r_M) > 0$$

\Rightarrow Altering MC of treating private patients

$$\Rightarrow \frac{dr^*}{dr_M} = \theta f'(r_M) > 0$$

- ③ Operates at capacity

$$\Rightarrow u_{MD} = ar_M$$

\Rightarrow Revenue from treating a Medicare patients instead

$$\Rightarrow \frac{dr^*}{dr_M} = a\theta > 0$$

- 1 Health care price data
 - Medicare pricing
 - Medicare claims from a 5% random sample of the Part B (professional services and outpatient care) beneficiary population from 1995 to 2002
 - Health Care Procedure Coding System (HCPCS) code for each service along with Medicare's payment
 - Private sector pricing
 - Claim data from Thompson Reuters MarketScan database ("Med-Stat")
- 2 Measuring physician and insurer concentration
 - Physician HHIs computed using group tax identifiers available in the Medicare claims
- 3 Physician welfare data from the community tracking study (CTS)
 - Every two years, 12000 physicians in 60 geographic areas involved
 - Four waves 1996-97, 1998-99, 2000-2001 and 2004-2005

Econometrics and identification

Defining the shocks (as instruments to the medicare price change)

① Shock to Surgical versus Medical Payments

$$\text{PredChag}_j^{CF} = \bar{P}_{j,pre}^{Medicare} \times (-0.104 \text{Surgical}_j + 0.05 \times \text{Nonsurgical}_j)$$

② Across-the-Board Payment Shocks

$$\text{PredChag}_a^{Geo} = \bar{P}_{a,pre}^{Medicare} \times (GAF_A - GAF_a)$$

Econometrics and identification

Estimation Framework for Price Responses

Standard IV framework:

$$P_{j,a,t}^{Medicare} = \pi \times \text{PredChg}_{j,a}^{Medicare} \times \text{PostImplementation}_t + X_{j,a,t} \phi_1 \\ + \mu_j \mathbf{1}_j + \mu_a \mathbf{1}_a + \mu_t \mathbf{1}_t + \mu_{j,a} \mathbf{1}_j \mathbf{1}_a + \mu_{t,s} \mathbf{1}_t \mathbf{1}_s + e_{j,a,t}$$

π : how \$1 predicted Medicare change flows into Medicare payment of a service. Without measurement error, $\hat{\pi} = 1$.

$$P_{j,a,t}^{Private} = \beta \times \widehat{P}_{j,s,t}^{Medicare} + X_{j,a,t} \phi_2 \\ + \mu_j \mathbf{1}_j + \mu_a \mathbf{1}_a + \mu_t \mathbf{1}_t + \mu_{j,a} \mathbf{1}_j \mathbf{1}_a + \mu_{t,s} \mathbf{1}_t \mathbf{1}_s + e_{j,a,t}$$

Results

Estimation Framework for Price Responses

TABLE 2

Baseline Estimates of the Effect of Medicare Price Changes on Private-Sector Prices

| | Dependent Variable | | | | | |
|--|-----------------------------------|-------------------------------|-------------------------------|-----------------------------------|-----------------------------|------------------------------|
| | Private Payment | | | Private Payment | | |
| | Medicare Payment 1st Stage (1) | Reduced Form (2) | IV (3) | Medicare Payment 1st Stage (4) | Reduced Form (5) | IV (6) |
| Payment shock \times postimplementation | 1.201 ^{**} (.070) | 1.386 ^{**} (.258) | | 887 ^{**} (.087) | .997 [*] (.470) | |
| Instrumented Medicare payment | | | 1.155 ^{**} (.212) | | | 1.124 [*] (.493) |
| Observations | 303,728 | 303,728 | 303,728 | 128,694 | 128,694 | 128,694 |
| Number of clusters | 2,194 | 2,194 | 2,194 | 199 | 199 | 199 |
| Number of services | 2,194 | 2,194 | 2,194 | 156 | 156 | 156 |
| Geographic unit | State | State | State | Preconsolidation payment area | | |
| Additional significance tests: p -value against the following nulls: | | | | | | |
| H_0 : coefficient = 1 | .004 | .13 | .47 | .18 | .99 | .80 |
| H_0 : coefficient = 1.45 | | .81 | .16 | | .34 | .51 |

Null hypothesis testing:

- 1 $\beta = 0$ (Fixed MC)
- 2 $\beta = 1$ (Insurer has full bargaining power)
- 3 $\beta = 1.45$ (1.45: average scaling of private to Medicare payments, contract as ratio benchmarking)

Econometrics and identification

Parametric Event Study

Check the presence of pre-existing trends in both Medicare and private payments

$$P_{j.,a,t}^{Medicare} = \sum_{t \neq t_0} \gamma_t \times \text{PredChg}_{j,a}^{Medicare} + X_{j,a,t} \psi_1 \\ + \mu_j \mathbf{1}_j + \mu_a \mathbf{1}_a + \mu_t \mathbf{1}_t + \mu_{j,a} \mathbf{1}_j \mathbf{1}_a + \mu_{t,s} \mathbf{1}_t \mathbf{1}_s + u_{j,a,t}$$

$$P_{j.,a,t}^{Private} = \sum_{t \neq t_0} \delta_t \times \text{PredChg}_{j,a}^{Medicare} + X_{j,a,t} \psi_2 \\ + \mu_j \mathbf{1}_j + \mu_a \mathbf{1}_a + \mu_t \mathbf{1}_t + \mu_{j,a} \mathbf{1}_j \mathbf{1}_a + \mu_{t,s} \mathbf{1}_t \mathbf{1}_s + v_{j,a,t}$$

Results

Parametric Event Study - Elimination of the surgical conversion factor

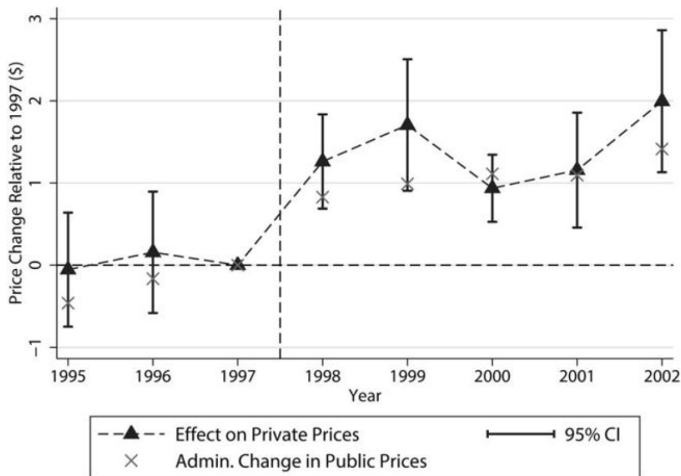


FIG. 4.

Results

Parametric Event Study - Geographical payment shocks

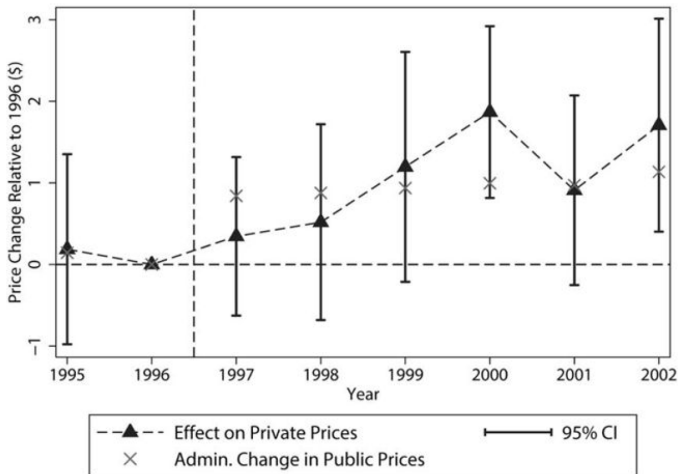


FIG. 6.

Standard DID framework

$$y_{it} = \kappa \text{Surgeon}_i \times \text{PostImplementation}_t \\ + \lambda \text{Surgeon}_i + \chi_t \text{SurveyWave}_t + \varepsilon_{it}$$

y_{it} :

- 1 work hours
- 2 propensity to take new patients
- 3 career satisfaction
- 4 maintenance of board certification evolved for surgeons relative to other physicians

Results

Estimation Framework for Physician Outcomes

TABLE 3

Physician Practice Patterns

| | Dependent Variable | | | | |
|----------------------------|-------------------------|---|--|----------------------------|----------------------------|
| | Log Hours Worked (1) | Accepting New Medicare Patients? (2) | Accepting New Private Patients? (3) | Career Satisfaction (4) | Board Certification (5) |
| Surgeon \times post-1997 | .008 (.009) | -.039** (.012) | -.054** (.013) | -.026+ (.015) | -.040** (.009) |
| Observations | 42,950 | 42,950 | 42,950 | 42,950 | 42,776 |
| R ² | .015 | .020 | .007 | .001 | .012 |
| Dependent variable mean | 3.95 | .65 | .69 | .42 | .83 |

Is cost shifting really not likely to happen in the context of physicians' practices?

Due to the price following effect, Medicare's pricing decision can induce overall inflation in the health market, which also affects physician's behaviors and the real allocation of the society.